

UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK

CASE NO. 04 B 10845 (RDD)

CHAPTER 11

Debtor
ELITE MODEL MANAGEMENT CORPORATION

MONTHLY OPERATING STATEMENT FOR
THE MONTH ENDED JULY 31, 2004

DEBTOR'S ADDRESS:
111 EAST 22nd STREET
NEW YORK, NY 10010

MONTHLY DISBURSEMENTS: \$3,151,640

DEBTOR'S ATTORNEY:
KRAMER, LEVIN, NAFTALIS & FRANKEL, LLP

MONTHLY OPERATING PROFIT (LOSS): \$(392,358)

REPORT PREPARER:
TANTON AND COMPANY, LLP

THIS OPERATING STATEMENT MUST BE SIGNED BY A REPRESENTATIVE OF THE
DEBTOR

The undersigned, having reviewed the attached report and being familiar with the Debtor's financial affairs, verifies under the penalty of perjury, that the information contained therein is complete, accurate and truthful to the best of my knowledge.

DATE: August 12, 2004


SIGNATURE & TITLE

Indicate if this is an amended statement by checking here

AMENDED STATEMENT ☐

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)**

**FINANCIAL STATEMENTS
(WITH ACCOUNTANTS' REVIEW REPORT)**

**AS OF AND FOR THE MONTH ENDED JULY 31, 2004 AND
FOR THE PERIOD FROM FEBRUARY 12, 2004 TO
JULY 31, 2004**

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)**

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ACCOUNTANTS' REVIEW REPORT

To the Stockholders and Board of Directors
Elite Model Management Corporation

We have reviewed the accompanying balance sheet of Elite Model Management Corporation (Debtor-In-Possession) as of July 31, 2004, and the related statements of operations and accumulated deficit and of cash flows for the month then ended and for the period from February 12, 2004 to July 31, 2004, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of Elite Model Management Corporation.

A review consists principally of inquiries of company personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, with the exception of the matter described in the following paragraph, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

As disclosed in Note 2 to the financial statements, generally accepted accounting principles require consolidation of wholly and majority owned subsidiaries and recognition of equity in earnings of minority owned subsidiaries. The company has not consolidated its wholly and majority owned subsidiaries or recognized an equity in earnings of minority owned subsidiaries in the accompanying financial statements, and the effects of these departures from generally accepted accounting principles have not been determined.

As disclosed in Note 1 to the financial statements, the company filed a voluntary petition with the Bankruptcy Court commencing a case under Chapter 11 of the Bankruptcy Code on February 11, 2004. The accompanying financial statements do not purport to reflect or provide for the consequences of the bankruptcy proceedings. In particular, such financial statements do not purport to show (a) as to assets, their realizable value on a liquidation basis or their availability to satisfy liabilities; (b) as to pre-petition liabilities, the amounts that may be allowed for claims or contingencies, or the status and priority thereof; (c) as to stockholder

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)**

BALANCE SHEET

JULY 31, 2004

ASSETS

CURRENT ASSETS

| | |
|---|----------------|
| Cash | \$ 464,947 |
| Accounts receivable | 3,196,864 |
| Prepaid expenses | 147,479 |
| Due from models, less allowance for doubtful accounts of \$206,300 | 100,505 |
| Due from others | 68,658 |
| Due from group companies | 6,618 |
| Due from wholly owned subsidiaries | <u>873,590</u> |

TOTAL CURRENT ASSETS 4,858,661

PROPERTY, PLANT AND EQUIPMENT, NET 139,941

OTHER ASSETS

| | |
|--|--------------|
| Investments in wholly owned subsidiaries | 151,000 |
| Investments in minority owned subsidiaries | 203,914 |
| Security deposits | 26,765 |
| Other | <u>5,000</u> |

TOTAL OTHER ASSETS 386,679

TOTAL ASSETS \$ 5,385,281

See accompanying notes and accountants' review report

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)**

BALANCE SHEET

JULY 31, 2004

LIABILITIES AND STOCKHOLDERS' DEFICIT

LIABILITIES NOT SUBJECT TO COMPROMISE

Current Liabilities:

| | |
|---------------------------------------|--------------|
| DIP financing | \$ 1,400,000 |
| Accounts payable and accrued expenses | 1,167,962 |
| Due to models | 1,764,051 |
| Due to parent | 18,539 |

| | |
|---------------------------|-----------|
| TOTAL CURRENT LIABILITIES | 4,350,552 |
|---------------------------|-----------|

| | |
|-----------------------------------|-----------|
| LIABILITIES SUBJECT TO COMPROMISE | 6,635,318 |
|-----------------------------------|-----------|

| | |
|-------------------|------------|
| TOTAL LIABILITIES | 10,985,870 |
|-------------------|------------|

STOCKHOLDERS' DEFICIT

| | |
|---|-------------|
| Common stock, \$100 par value, 10,000 shares authorized, 2,000 shares issued and outstanding | 200,000 |
| Additional paid in capital | 800,000 |
| Accumulated deficit | (6,600,589) |

| | |
|-----------------------------|-------------|
| TOTAL STOCKHOLDERS' DEFICIT | (5,600,589) |
|-----------------------------|-------------|

| | |
|---|--------------|
| TOTAL LIABILITIES AND STOCKHOLDERS' DEFICIT | \$ 5,385,281 |
|---|--------------|

See accompanying notes and accountants' review report

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
STATEMENTS OF OPERATIONS AND ACCUMULATED DEFICIT

| | Month Ended July 31, 2004 | Period from February 12, 2004 to July 31, 2004 |
|---|------------------------------|--|
| NET REVENUES | \$ 408,674 | \$ 2,296,412 |
| <u>OPERATING EXPENSES:</u> | | |
| Cost of operations | 116,407 | 241,631 |
| General and administrative | 357,998 | 1,998,547 |
| Depreciation and amortization | 7,978 | 51,401 |
| TOTAL OPERATING EXPENSES | 482,383 | 2,291,579 |
| (LOSS) INCOME BEFORE OTHER EXPENSES, REORGANIZATION ITEMS AND TAX BENEFIT | (73,709) | 4,833 |
| <u>OTHER INCOME (EXPENSES)</u> | | |
| Dividend income | 43 | 83 |
| Interest expense (contractual interest \$40,086 and \$219,937 for the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, respectively) | (6,032) | (28,147) |
| LOSS BEFORE REORGANIZATION ITEMS AND TAX EXPENSE | (79,698) | (23,231) |
| <u>REORGANIZATION ITEMS:</u> | | |
| DIP commitment fee | 75,000 | 115,000 |
| Insurance | - | 50,000 |
| Professional and UST fees | 237,660 | 1,848,227 |
| TOTAL REORGANIZATION ITEMS | 312,660 | 2,013,227 |
| LOSS BEFORE TAX EXPENSE | (392,358) | (2,036,458) |
| TAX EXPENSE | - | (455) |
| NET LOSS | (392,358) | (2,036,913) |
| ACCUMULATED DEFICIT, BEGINNING OF PERIOD | (6,208,231) | (4,563,676) |
| ACCUMULATED DEFICIT, END OF PERIOD | \$ (6,600,589) | \$ (6,600,589) |

See accompanying notes and accountants' review report

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
STATEMENTS OF CASH FLOWS

| | Month Ended July 31, 2004 | Period from February 12, 2004 to July 31, 2004 |
|--|------------------------------|--|
| <u>CASH FLOWS FROM OPERATING ACTIVITIES:</u> | | |
| (Loss) before reorganization items: | \$ (79,698) | \$ (23,686) |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: | | |
| Depreciation and amortization | 7,978 | 51,401 |
| Models' write-off | 100,162 | 152,138 |
| Client bad debt (recoveries) | 17,201 | 26,038 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | (110,392) | (542,356) |
| Prepaid expenses | 2,657 | 97,287 |
| Due from/to models | (266,617) | 290,128 |
| Due from wholly owned subsidiaries | 40,509 | 78,500 |
| Security deposits | - | (1,096) |
| Accounts payable and accrued expenses | 44,665 | (1,040,793) |
| Due from others | 2,655 | (1,843) |
| Due from group companies | 1,984 | (6,575) |
| Due to parent | 300 | 18,539 |
| Due to others | - | (120,831) |
| Due to group companies | - | (75,386) |
| Due to nongroup companies | - | (2,412) |
| Reserve for litigation | - | (4,757,904) |
| Liabilities subject to compromise | (36,468) | 5,876,217 |
| | <u>(275,064)</u> | <u>17,366</u> |
| Cash flows used in reorganization items: | | |
| Reorganization items | (312,660) | (2,013,227) |
| Increase (decrease) in liabilities | (196,726) | 841,919 |
| | <u>(509,386)</u> | <u>(1,171,308)</u> |
| NET CASH USED IN OPERATING ACTIVITIES | <u>(784,450)</u> | <u>(1,153,942)</u> |
| <u>CASH FLOWS FROM INVESTING ACTIVITIES:</u> | | |
| Purchases of property, plant and equipment | (11,563) | (21,428) |
| NET CASH USED IN INVESTING ACTIVITIES | <u>(11,563)</u> | <u>(21,428)</u> |
| <u>CASH FLOWS FROM FINANCING ACTIVITIES:</u> | | |
| Proceeds from DIP financing | 1,400,000 | 2,200,000 |
| Payments on DIP financing | (800,000) | (800,000) |
| NET CASH PROVIDED BY FINANCING ACTIVITIES | <u>600,000</u> | <u>1,400,000</u> |
| NET (DECREASE) INCREASE IN CASH | (196,013) | 224,630 |
| CASH, BEGINNING OF PERIOD | 660,960 | 240,317 |
| CASH, END OF PERIOD | <u>\$ 464,947</u> | <u>\$ 464,947</u> |
| <u>Supplemental disclosure of cash flows information:</u> | | |
| Interest paid | \$ 11,718 | \$ 28,147 |
| Income taxes paid | <u>\$ -</u> | <u>\$ 455</u> |

See accompanying notes and accountants' review report

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)**

NOTE 1- Petition for Relief Under Chapter 11

Bankruptcy Proceedings

On February 11, 2004, Elite Model Management Corporation (the "Company", the "Debtor" or "Elite New York") filed petitions for relief under Chapter 11 of the federal bankruptcy laws in the United States Bankruptcy Court for the Southern District of New York. Under Chapter 11, certain claims against the Debtor in existence prior to the filing of the petitions for relief under the federal bankruptcy laws are stayed while the Debtor continues business operations as Debtor-In-Possession. These claims are reflected in the July 31, 2004, balance sheet as "Liabilities Subject To Compromise" (see Note 6). Additional claims (liabilities subject to compromise) may arise subsequent to the filing date resulting from, among other things, rejection of executory contracts, including leases, and from the determination by the court (or agreed to by parties in interest) of allowed claims for contingencies and other disputed amounts.

The Debtor received approval from the Bankruptcy Court to pay or otherwise honor certain of its pre-petition obligations, including employee wages and the related employee benefits and its independent contractor models.

The Company continues to operate its businesses as "debtor-in-possession" under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code, the Federal Rules of Bankruptcy Procedure and applicable court orders. In general, as debtor-in-possession, the Company is authorized under Chapter 11 to continue to operate as an ongoing business, but may not engage in transactions outside the ordinary course of business without the prior approval of the Bankruptcy Court.

Financial Statement Presentation

The Company has prepared the accompanying financial statements in accordance with American Institute of Certified Public Accountants' Statement of Position 90-7 ("SOP 90-7"), "Financial Reporting by Entities in Reorganization Under the Bankruptcy Code", and on a going-concern basis, which assumes continuity of operations, realization of assets and satisfaction of liabilities in the ordinary course of business.

SOP 90-7 requires that the financial statements for periods subsequent to a Chapter 11 filing separate transactions and events that are directly associated with the reorganization from the ongoing operations of the business. Accordingly, all transactions (including, but not limited to all professional fees, commitment fee, realized gains and losses and provisions for losses) directly associated with the reorganization and restructuring of the business are reported separately in the financial statements.

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)**

The balance sheet distinguishes pre-petition liabilities subject to compromise from both those pre-petition liabilities that are not subject to compromise and from post-petition liabilities.

In addition, as a result of Chapter 11 filing, the realization of assets and satisfaction of liabilities, without substantial adjustments and/or changes in ownership, are subject to uncertainty. While operating as debtors-in-possession under the protection of Chapter 11 and subject to approval of the Bankruptcy Court and the terms of the applicable DIP Financing covenants, or otherwise as permitted in the ordinary course of business, the Company may sell or otherwise dispose of assets and liquidate or settle liabilities for some amounts other than those reflected in the financial statements. Further, the forthcoming plan of reorganization could materially change the amounts and classifications in the historical financial statements.

DIP Financing

In February 2004, the Company entered into a Debtor-In-Possession credit agreement (the "Old DIP Financing") for a term loan up to \$1,500,000 with Care

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)

if required, 1 Model Management, LLC ("1 MM"). Additionally, the New DIP Financing is secured by valid, binding and enforceable security interests in and liens upon all of the Company's property, and shall at all times constitute allowed administrative expenses claims in the bankruptcy case having priority over all administrative expenses of the kind, subject only to the Carve-Out, as defined in the agreement.

The terms of the New DIP Financing include covenants that require the Company to satisfy ongoing weekly and monthly financial requirements and covenants that limit, among other things, the Company's ability to borrow additional money, sell or disposal of any assets, and make additional corporate investments.

NOTE 2- Description of Business and Summary of Significant Accounting Policies

Operations

The Company is majority-owned by Elite

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)

Investments in Minority Owned Subsidiaries

The Company owns a 50% of Elite Model Management Corporation (Illinois) and its subsidiaries (collectively, "Elite Illinois") and also owns a 50% of Elite Model Management (Toronto) Inc. ("Elite Toronto"). In accordance with the management agreements, the Company's proportionate share of earnings and losses from these investments is 40%.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates relate to the reserve for due from models, the recoverability of long-lives assets and the valuation allowance on deferred tax assets. Actual results could differ from those estimates.

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)

| | Amount |
|---------------------------------------|---------------------|
| Accounts payable and accrued expenses | \$ 919,683 |
| Due to parent | 759,101 |
| Due to others | 120,832 |
| Due to group companies | 75,386 |
| Due to nongroup companies | 2,412 |
| Reserve for litigation | 4,757,904 |
| Total | <u>\$ 6,635,318</u> |

NOTE 7- Commitments and Contingencies

Lease Commitments

The Company has entered into operating leases for office and apartment facilities. The future minimum lease payments under such leases are as follows:

| Year Ending | Amount |
|-------------|-------------------|
| July 31, | |
| 2005 | \$ 368,858 |
| 2006 | 126,283 |
| Total | <u>\$ 495,141</u> |

Certain operating leases contain escalation clauses with respect to real estate taxes and related operating costs. Rent expense, inclusive of operating expenses, under operating leases for office facilities amounted to \$28,678 and \$198,950 for the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, respectively. Rent expense, net of rental receipts from subtenants and inclusive of operating expenses, under operating leases for model and corporate apartments amounted to \$11,825 and \$41,811 for the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, respectively. Renewal options exist with respect to several operating leases.

The Company has entered into several operating leases for office equipment. The future minimum lease payments under such leases are as follows:

ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)

| Year Ending | Amount |
|-------------|------------------|
| July 31, | |
| 2005 | \$ 11,216 |
| 2006 | 2,937 |
| Total | <u>\$ 14,153</u> |

Rent expense under operating leases for equipment amounted to \$2,754 and \$20,351 for the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, respectively.

Guarantees

Effective July 30, 1999, as amended on November 30, 2002, the Company is a guarantor for Elite Illinois on bank notes payable up to a maximum amount of \$250,000. The guarantor guarantees to the bank, as the primary obligor, full and prompt payment of the notes payable when due, which is upon demand. The aggregate balance of the notes payable at July 31, 2004 was \$175,000. Substantially all of Elite Illinois's assets are pledged as collateral under the notes payable.

Profit Sharing Plan

On April 30, 1989, the Board of Directors of Elite New York established an employee profit sharing plan for the benefit of all permanent employees of the Company. Under this plan, Elite New York, at the discretion of the Board of Directors, may make contributions to the plan provided that the total contribution in any fiscal year does not exceed 15% of the salaries and wages paid or accrued. There were no contributions made to the plan by the Company for the period from February 12, 2004 to July 31, 2004.

On January 1, 1998, the Company established a section 401K plan for the benefit of all permanent employees of the Company. Employees are eligible to voluntarily participate in the plan after the completion of one year of service and will be fully vested upon completing six years of service.

Litigation

The Company records liabilities for legal claims against the Company in accordance with generally accepted accounting principles. These amounts are recorded based on our assessments of the likelihood of their eventual settlements. The amounts of these liabilities could increase or decrease in the near term, based on revisions to estimates relating to the various claims. In addition, as a result of the bankruptcy filing, as of the petition date, virtually all pending litigation is stayed, and absent further order of the Bankruptcy Court, no party, subject to certain exceptions, may take any action, again subject to certain exceptions,

**ELITE MODEL MANAGEMENT CORPORATION
(DEBTOR-IN-POSSESSION)
NOTES TO FINANCIAL STATEMENTS
(SEE ACCOUNTANTS' REVIEW REPORT)**

to recover on pre-petition claims against the Company. Accordingly, the Company has classified certain of these liabilities as liabilities subject to compromise.

The Company is also involved in several class action and anti-trust litigations brought against the Company and other defendants in the United States of America. The Company believes it has meritorious defenses in these litigations but is unable to determine the ultimate outcome of the litigations; accordingly, the Company has not recorded any litigation reserves for these matters in the accompanying financial statements.

Note 8- Dividend Income

For the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, the Company received dividend income of \$43 and \$83 from shares held in Federated Department Store ("Federated"). The value of the securities, which were received in connection with Federated's bankruptcy plan of reorganization, was not recorded in the accompanying financial statements since it arose from the recovery of a bad debt and the company had no plans to dispose of the shares. Any disposition of the shares would require the approval of the bankruptcy court.

Note 9- Fair Value of Financial Instruments

The carrying value of the cash and cash equivalents and DIP financing approximates fair value because of the short maturity of those instruments.


Note 10- Insurance Policies

The insurance policies were fully paid for the current period, and specifically the amounts for workers compensation and disability insurance have been paid.

ACCOUNTANTS' REVIEW REPORT ON
SUPPLEMENTARY INFORMATION

To the Stockholders and Board of Directors
Elite Model Management Corporation

Our report on our review of the basic financial statements of Elite Model Management Corporation (Debtor-In-Possession) as of July 31, 2004 and for the month then ended and for the period from February 12, 2004 to July 31, 2004 appears on pages 1 and 2. That review was made for the purpose of expressing limited assurance that there are no material modifications that should be made to the financial statements in order for them to be in conformity with generally accepted accounting principles. The accompanying supplementary information included in the schedule of net revenues, cost of operations, general and administrative expenses for the month ended July 31, 2004 and for the period from February 12, 2004 to July 31, 2004, and the schedule of federal, state and local taxes collected, received, due or withheld for the month ended July 31, 2004 is presented only for supplementary analysis purposes and has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements. All information included in the schedules is the representation of the management of Elite Model Management Corporation (Debtor-In-Possession). We did not become aware of any material modifications that should be made to this supplementary information.



Certified Public Accountants

August 9, 2004

